

Sulzer sustainability data 2019

| Social Sustainability | | | | | | |
|--|----------------------------|---------|---------|---------|---------|---------|
| Labor Relations | | | | | | |
| Number of employees | | | | | | |
| | Unit | 2019 | 2018 | 2017 | 2016 | 2015 |
| Number of employees Sulzer Ltd (according to IFRS; i.e., Sulzer total FTEs) | FTE | 16'506 | 15'572 | 14'732 | 14'005 | 14'253 |
| Type of employment: temporary (on payroll) | | | | | | |
| Employees with temporary contract (on average) | FTE | 1'615 | 1'062 | 1'052 | 887 | 865 |
| Type of employment: part-time (on payroll) | | | | | | |
| Employees working part-time (on average) | FTE | 241 | 240 | 279 | 225 | 227 |
| Employees with higher education | | | | | | |
| Number of employees with higher education (minimum BA) | headcount | 4'288 | 4'226 | 4'432 | 4'123 | 4'530 |
| Employee training | | | | | | |
| Health and safety education and training hours | hours/year | 105'471 | 117'599 | 107'546 | 119'154 | 106'610 |
| Health and safety training hours per FTE | hours/FTE | 6.4 | 7.6 | 7.3 | 8.5 | 7.5 |
| Voluntary attrition rate | | | | | | |
| Total voluntary attrition rate | % (FTE) | 6.70% | 7.40% | 9.0% | 8.0% | 7.5% |
| Diversity | | | | | | |
| Geographical spread | | | | | | |
| Europe, Middle East, Africa | FTE | 7'766 | 7'495 | 7'279 | 7'455 | 7'220 |
| Americas | FTE | 4'526 | 4'374 | 3'911 | 3'822 | 4'139 |
| Asia-Pacific | FTE | 4'027 | 3'703 | 3'542 | 2'728 | 2'895 |
| Geographical spread of female employees | | | | | | |
| Europe, the Middle East, Africa | % (FTE) | 57% | 58% | 59% | 57% | 50% |
| Americas | % (FTE) | 21% | 22% | 21% | 23% | 27% |
| Asia-Pacific | % (FTE) | 22% | 20% | 20% | 20% | 23% |
| Age spread | | | | | | |
| FTE age < 20 | % (FTE) | 0.9% | 1.3% | 1% | 1% | 1% |
| FTE age 20-29 | % (FTE) | 13.8% | 15.8% | 16% | 16% | 18% |
| FTE age 30-39 | % (FTE) | 31.0% | 31.5% | 31% | 30% | 30% |
| FTE age 40-49 | % (FTE) | 26.6% | 24.3% | 25% | 25% | 25% |
| FTE age 50-59 | % (FTE) | 20.3% | 20.3% | 20% | 21% | 20% |
| FTE age > 60 | % (FTE) | 7.5% | 6.8% | 6% | 7% | 6% |
| Occupational Health and Safety | | | | | | |
| Occupational accidents | | | | | | |
| Occupational accidents (with > 1 lost day) | cases | 55 | 85 | 78 | 50 | 57 |
| Occupational accidents and illnesses (absences) | lost days | 1'847 | 2'282 | 1'564 | 1'414 | 1'444 |
| Non-occupational accidents and illnesses | | | | | | |
| Non-occupational accidents and illnesses | cases | 31'267 | 25'496 | 24'986 | 23'695 | 28'446 |
| Non-occupational accidents and illnesses | lost days | 92'055 | 87'191 | 83'496 | 74'159 | 78'851 |
| Occupational fatalities | | | | | | |
| Total occupational fatalities | # | 0 | 0 | 0 | 1 | 1 |
| <i>whereof occupational fatalities through accidents/injuries</i> | # | 0 | 0 | 0 | 1 | 1 |
| <i>whereof occupational fatalities through illnesses</i> | # | 0 | 0 | 0 | 0 | 0 |
| Non-occupational fatalities | | | | | | |
| Total non-occupational fatalities | # | 1 | 3 | 2 | 2 | 3 |
| <i>whereof non-occupational fatalities through accidents /injuries</i> | # | 0 | 1 | 0 | 0 | 1 |
| <i>whereof non-occupational fatalities through illnesses</i> | # | 1 | 2 | 2 | 2 | 2 |
| Accident Frequency Rate (AFR) | | | | | | |
| Accident Frequency Rate | hours | 1.7 | 2.9 | 2.7 | 1.8 | 1.9 |
| Accident Severity Rate (ASR) | | | | | | |
| Accident Severity Rate | days/million working hours | 58.3 | 81.1 | 54.0 | 51.2 | 48.1 |
| Value Chain | | | | | | |
| Subcontractor (incl. accidents & fatalities) | | | | | | |
| Subcontractor accidents | cases | 10 | 12 | 4 | 7 | 3 |
| Fatalities | # | 0 | 0 | 0 | 0 | 0 |

Ecological Sustainability**Energy****Energy consumption**

| | Unit | 2019 | 2018 | 2017 | 2016 | 2015 |
|---|--------------|---------|---------|---------|---------|---------|
| Total energy consumed | GJ | 902'751 | 860'753 | 872'335 | 845'056 | 970'832 |
| Energy consumed per 1 000 working hours | GJ/1 000 whr | 36.9 | 38.3 | 40 | 37 | 37 |

Energy sources mix: consumption by sources

| | Unit | 2019 | 2018 | 2017 | 2016 | 2015 |
|---|------|---------|---------|---------|---------|---------|
| Total energy consumed | GJ | 902'751 | 860'753 | 872'335 | 845'056 | 970'832 |
| <i>whereof electricity</i> | GJ | 509'934 | 499'712 | 511'309 | 480'243 | 533'386 |
| <i>whereof gas</i> | GJ | 228'284 | 234'756 | 220'736 | 194'119 | 230'091 |
| <i>whereof fuels</i> | GJ | 125'651 | 89'521 | 84'573 | 98'675 | 120'708 |
| <i>whereof fuel oils, coal, coke</i> | GJ | 11'735 | 9'403 | 15'764 | 12'451 | 15'200 |
| <i>whereof district heating</i> | GJ | 27'147 | 27'362 | 31'849 | 51'612 | 64'820 |
| <i>whereof cooling energy</i> | GJ | 0 | 0 | 0 | 0 | 0 |
| <i>whereof wood and other renewable sources</i> | GJ | 0 | 0 | 8'104 | 7'956 | 6'627 |

Emissions**Green House Gases according to GHG Protocol**

| | Unit | 2019 | 2018 | 2017 | 2016 | 2015 |
|---|---------------------------------|---------|---------|---------|--------|---------|
| Total GHG emissions | t CO ₂ eq. | 118'805 | 113'764 | 116'338 | 91'440 | 105'960 |
| GHG emissions for scope 1 ¹⁾ | t CO ₂ eq. | 21'245 | 18'979 | 18'366 | 17'690 | 20'560 |
| GHG emissions for scope 2 ¹⁾ | t CO ₂ eq. | 56'214 | 55'998 | 59'934 | 56'970 | 66'290 |
| GHG emissions for scope 3 ¹⁾ | t CO ₂ eq. | 41'346 | 38'787 | 38'038 | 16'780 | 19'110 |
| GHG emissions emitted per 1 000 working hours | t CO ₂ eq./1 000 whr | 4.8 | 5.1 | 5.4 | 4.0 | 4.1 |

Water**Water consumption**

| | Unit | 2019 | 2018 | 2017 | 2016 | 2015 |
|--|---------------------------|-----------|---------|-----------|-----------|-----------|
| Total water consumed | m ³ | 1'029'302 | 930'530 | 1'163'905 | 1'600'383 | 1'311'930 |
| Water consumed per 1 000 working hours | m ³ /1 000 whr | 42 | 41 | 54 | 71 | 50 |

Water consumption by usage

| | Unit | 2019 | 2018 | 2017 | 2016 | 2015 |
|-------------------------------|----------------|-----------|---------|-----------|-----------|-----------|
| Total water consumed | m ³ | 1'029'302 | 930'530 | 1'163'905 | 1'600'383 | 1'311'930 |
| <i>whereof drinking water</i> | m ³ | 266'671 | 279'796 | 24'820 | 200'732 | 233'590 |
| <i>whereof process water</i> | m ³ | 71'500 | 110'981 | 184'937 | 105'041 | 462'550 |
| <i>whereof cooling water</i> | m ³ | 622'236 | 587'177 | 780'159 | 1'206'133 | 490'580 |
| <i>whereof other usage</i> | m ³ | 68'896 | 12'749 | 63'252 | 88'477 | 125'210 |

Water consumption by source

| | Unit | 2019 | 2018 | 2017 | 2016 | 2015 |
|--------------------------------|----------------|-----------|---------|-----------|-----------|-----------|
| Total water consumed | m ³ | 1'029'302 | 930'530 | 1'163'905 | 1'600'383 | 1'311'930 |
| <i>whereof municipal water</i> | m ³ | 401'603 | 368'895 | 385'035 | 374'116 | 457'660 |
| <i>whereof ground water</i> | m ³ | 621'059 | 555'468 | 771'403 | 906'903 | 506'560 |
| <i>whereof surface water</i> | m ³ | 2'347 | 1'225 | 7'032 | 318'839 | 344'970 |
| <i>whereof ocean water</i> | m ³ | 0 | 0 | 0 | 0 | 0 |
| <i>whereof other sources</i> | m ³ | 4'293 | 4'942 | 435 | 525 | 2'740 |

Water discharges

| | Unit | 2019 | 2018 | 2017 | 2016 | 2015 |
|--|----------------|---------|---------|-----------|-----------|-----------|
| Total water discharged | m ³ | 939'850 | 852'361 | 1'131'376 | 1'559'770 | 1'283'230 |
| <i>whereof to waste water treatment plant (WWTP)</i> | m ³ | 265'619 | 240'702 | 267'854 | 287'848 | 334'800 |
| <i>Whereof to ground water</i> | m ³ | 177'167 | 156'758 | 170'485 | 271'214 | 25'400 |
| <i>Whereof to ocean water</i> | m ³ | 2'347 | 13'280 | 49'879 | 342'372 | 400'080 |
| <i>Whereof to surface water</i> | m ³ | 448'425 | 394'756 | 603'539 | 631'158 | 488'320 |
| <i>Whereof to air and other water bodies</i> | m ³ | 15'780 | 18'549 | 23'363 | 27'178 | 34'630 |

Waste and recycling

| | Unit | 2019 | 2018 | 2017 | 2016 | 2015 |
|--|----------------------|--------|--------|--------|--------|--------|
| Total waste | t (metric) | 20'998 | 18'142 | 19'029 | 26'064 | 29'080 |
| Total waste produced per 1 000 working hours | t (metric)/1 000 whr | 0.9 | 0.8 | 0.9 | 1.2 | 1.1 |
| Non-hazardous - excl. recycling (total) | t (metric) | 3'399 | 6'750 | 3'634 | 5'004 | 6'040 |
| <i>to landfill</i> | t (metric) | 8'447 | 7'277 | 3'798 | 3'313 | 4'790 |
| <i>to incineration</i> | t (metric) | 969 | 770 | 733 | 493 | 980 |
| <i>other treatment</i> | t (metric) | 2'152 | 1'883 | 3'383 | 1'198 | 270 |
| External recycling - excl. hazardous - (total) | t (metric) | 9'430 | 8'213 | 11'114 | 14'821 | 18'340 |
| Hazardous waste (total) | t (metric) | 2'911 | 3'162 | 4'280 | 6'239 | 4'700 |
| <i>to landfill</i> | t (metric) | 449 | 1'266 | 431 | 1'371 | 1'750 |
| <i>to incineration</i> | t (metric) | 86 | 137 | 121 | 220 | 195 |
| <i>to external treatment</i> | t (metric) | 1'239 | 321 | 2'672 | 3'430 | 1'760 |
| <i>to external recycling</i> | t (metric) | 1'136 | 1'432 | 1'056 | 1'218 | 990 |

Biodiversity**Land use**

| | Unit | 2019 | 2018 | 2017 | 2016 | 2015 |
|--|----------------|-----------|-----------|-----------|-----------|-----------|
| Land owned, leased, or affected otherwise by company | m ² | 2'047'625 | 1'930'041 | 1'826'558 | 1'701'380 | 2'142'190 |
| <i>whereof impermeable land</i> | m ² | 1'140'360 | 1'105'589 | 1'054'806 | 1'003'144 | 1'172'460 |

Remarks: FTE: Full-time equivalents, whr: Working hours

¹⁾ Scope 1: direct emissions from Sulzer stemming from primary energy sources such as natural gas and fuels used on-site; scope 2: indirect emissions from secondary (converted) energy sources such as electricity and district heating; scope 3: indirect emissions from the production and transport of fuels and gases not included in scopes 1 or 2